

Message Text

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C O N F I D E N T I A L USNATO 03201

E.O. 11652: GDS
TAGS: MPOL, NATO
SUBJECT: NATO DEFENSE INITIATIVES: INTERNATIONAL STAFF'S
DRAFT REPORT ON ORGANIZATIONAL/MACHINERY CHANGES STEMMING
FROM LTDP

REFS: (A) USNATO 3180 DTG 281709Z MAR 78, (B) STATE 69799
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SUMMARY: FURTHER TO REF A, DEFAD LEGERE DISCUSSED
WITH BRABAND, IS, THE SEPARATE REPORT BRABAND IS
DRAFTING ON ORGANIZATIONAL OR MACHINERY CHANGES PROPOSED
BY TASK FORCES. BRABAND'S THINKING HAD NOT PROGRESSED
VERY FAR, BUT HE FELT HE SHOULD GO AT LEAST A STEP
BEYOND MERELY ADDRESSING EACH PERTINENT RECOMMENDATION.
THE DEFAD AGREED, SAYING THAT BRABAND SHOULD CONSIDER
HE HAD A BRIEF FOR A CHALLENGING REPORT JUST AS THE IS
HAS FOR A CHALLENGING DRAFT COMPREHENSIVE REPORT. ON
THE LARGER ISSUE OF CHANGES TO NATO'S FORCE PLANNING
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PROCEDURES AND MACHINERY, BRABAND IS NOT SANGUINE HE
CAN COME UP WITH MUCH. END SUMMARY.

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1. FURTHER TO REF A, THE AFTERNOON OF MARCH 28, 1978,
DEFAD LEGERE HAD A DISCUSSION WITH THE IS DIRECTOR FOR
FORCE PLANNING, BRABAND, ABOUT THE SEPARATE REPORT THE
LATTER IS DRAFTING ON ORGANIZATIONAL OR MACHINERY CHANGES

RECOMMENDED IN TASK FORCE REPORTS.

2. BRABAND HAD BEEN GIVEN THE TASK BY ASYG MUMFORD ONLY ONE WORKING DAY EARLIER, AND HIS THINKING ON THE PROBLEM HAD NOT ADVANCED VERY FAR. HE SAID HE HAD ASKED THE IS RAPORTEURS TO SCREEN THEIR INDIVIDUAL TASK FORCE REPORTS FOR PROPOSED ORGANIZATIONAL OR MACHINERY CHANGES. THE DEFAD SAID HE HAD ALREADY ASKED HIS STAFF TO PREPARE A FACTUALLY OBJECTIVE DISTILLATION OF THE ORGANIZATIONAL PROPOSALS APPEARING IN TASK FORCE REPORTS AND IN OUR RECORD OF THE EWG MEETING LAST WEEK, AND HE OFFERED TO SHARE THE RESULTS WITH BRABAND, AN OFFER BRABAND WAS GLAD TO ACCEPT.

3. BRABAND POINTED OUT THAT THE PROBLEM HAD A DIMENSION BEYOND THE ADDRESSAL OF INDIVIDUAL TASK FORCE RECOMMENDATIONS ON ORGANIZATIONAL CHANGES TO ACCOMODATE PARTICULAR PROPOSALS -- VIZ, CHANGES TO NATO'S FORCE PLANNING PROCEDURES AND MACHINERY. HE SAID HE DID NOT KNOW HOW HE COULD COME UP WITH ANYTHING ON THIS LATTER ASPECT BEFORE THE DUE DATE FOR PRESENTING HIS DRAFT TO MUMFORD, APRIL 6 OR 7. HOWEVER, HE DID THINK THAT HE NEEDED TO GO AT LEAST ONE STEP BEYOND MERELY ADDRESSING INDIVIDUAL TASK FORCE RECOMMENDATIONS, SINCE THEIR SEPARATE PROPOSALS DID NOT GIVE A FULL, INTEGRATED PICTURE OF WHAT WAS NEEDED.
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4. THE DEFAD ACKNOWLEDGED THE DIFFICULTY OF DRAFTING, IN THE SHORT TIME AVAILABLE, ANYTHING PROFOUND OR COMPREHENSIVE ON REFORM OF NATO'S FORCE PLANNING PROCEDURES AND MACHINERY. HE BELIEVED, HOWEVER, THAT SINCE THE IS WAS UNDER EWG INSTRUCTIONS TO PRODUCE A CHALLENGING DRAFT COMPREHENSIVE REPORT, AT THE UPPER END OF THE SPECTRUM OF CONSENSUS, BRABAND SHOULD CONSIDER THAT HE HAD A BROAD BRIEF TO PUT FORTH ORGANIZATIONAL PROPOSALS THAT FOLLOWED LOGICALLY FROM INDIVIDUAL TASK FORCE REPORTS. FOR EXAMPLE, THE CONCEPT OF A SINGLE MANAGER FOR AIR DEFENSE IMPROVEMENT RECOMMENDED BY TASK FORCE 5, AND THE SINGLE MANAGER FOR C3 (EXCEPT NICS) RECOMMENDED BY TASK FORCE 6, BOTH OF WHICH THE US HAD FOUND ACCEPTABLE (REF B), MIGHT HAVE WIDER, MORE GENERAL APPLICATION, E.G., FOR ELECTRONIC WARFARE. AN ASYG FOR CONSUMER LOGISTICS WOULD BE CONSISTENT WITH SUCH A CONCEPT.

5. BRABAND BELIEVED THAT PROPOSALS INVOLVING ADDED MANPOWER WOULD HAVE TO HAVE SUMMIT ENDORSEMENT. OTHERWISE, HE SAID, "WE WON'T GET A SINGLE MAN OUT OF

THE BUDGET COMMITTEE". THE DEFAD AGREED THAT IF A
PROGRAM WAS IMPORTANT ENOUGH TO BRING TO THE SUMMIT,
HEADS OF STATE AND GOVERNMENT SHOULD BE ASKED TO
ENDORSE THE ADDED MANPOWER ASSOCIATED WITH THE PROPOSAL.
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